### Enerflex Ltd. Corporate Presentation

All amounts presented in US Dollars unless otherwise stated





# Enerflex at a Glance

Transforming Energy for a Sustainable Future

EFX

Common shares outstanding<sup>(2)</sup>

124 MM

EFXT

NYSE

Annual dividend CAD\$0.10 /share

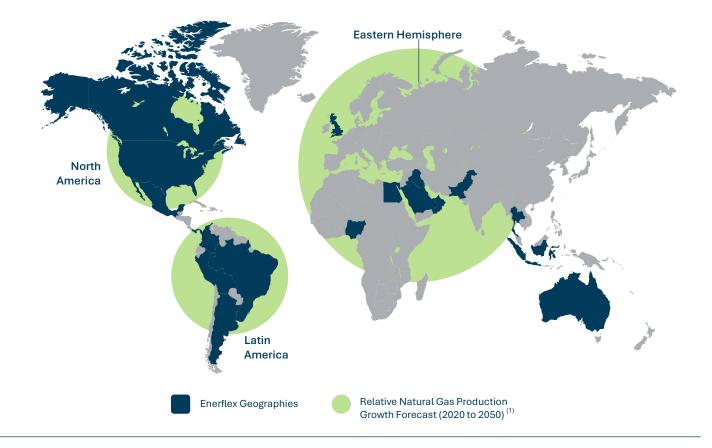
Percentage of gross margin before D&A from recurring sources<sup>(3)(4)</sup>

55-65%

Engineered Systems backlog <sup>(2)(4)</sup>

\$1.3B

**Committed to delivering the fuel of the future** creating shareholder value as we meet demand



# Enerflex

Source: Wood Mackenzie (April 2024). As at March 31, 2024. Guidance for 2024. Non-IFRS measure that is not a standardized financial measure under IFRS and may not be comparable to similar non-IFRS measures disclosed by other issuers Refer to "Advisory Statements" of this presentation.

# Compelling Shareholder Value Proposition

Differentiated global platform strategically positioned to harness robust global natural gas and energy transition fundamentals

Enerflex



Global Market Leader in Natural Gas and Energy Transition Solutions Strategically located where the resource is, with all product lines designed to deliver on the world's energy needs, including energy transition expertise



#### **Vertically Integrated**

Differentiated global platform features synergistic product lines across the energy value chain



Financial Strength and Discipline

Deleveraging plan de-risked through recurring business lines, large Engineered Systems backlog, and robust market fundamentals



### **Returns-focused**

Disciplined investments focused on profitability, financial strength, and generating strong returns

# Executing Strategic Priorities to Drive Shareholder Value

#### STRATEGIC PRIORITIES

Maximize free cash flow to reduce leverage.

Bank-adjusted net debt-to-EBITDA ratio of  $2.2x^{(1)(2)}$  at the end of Q1/24. Complete the integration of Exterran and optimize business across product lines and capabilities.

Pay sustainable base dividend and generate strong cash flow to drive medium to long-term shareholder returns.

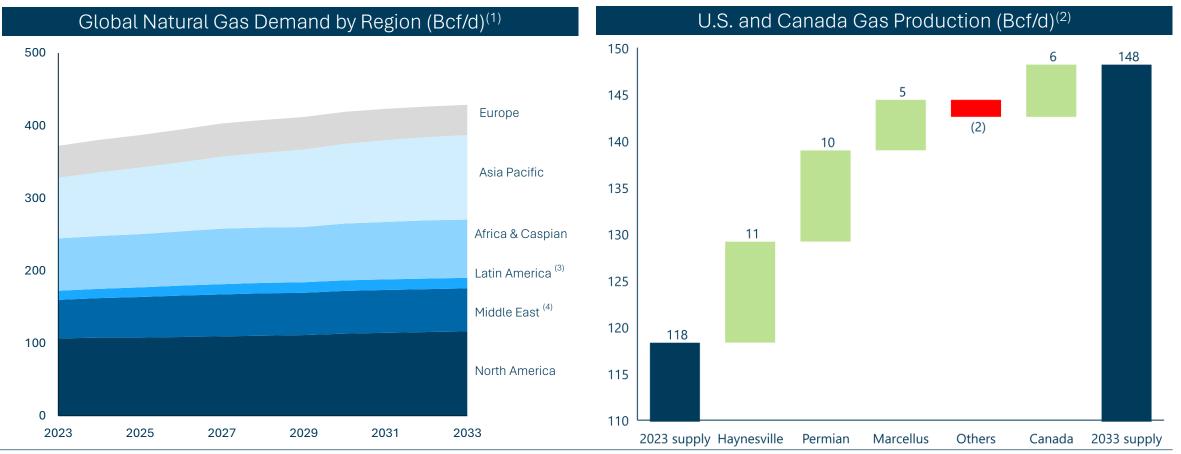


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Calculated in accordance with the Company's debt covenants, which permit: (a) the inclusion of Exterran's bank-adjusted EBITDA for the trailing 12 months ended for the respective period; and (b) a maximum of 4.0:1

### Positioned to Capitalize on Growing Demand for Natural Gas

- Global demand for natural gas is forecasted to grow by 15% over the next decade<sup>(1)</sup>
- U.S. and Canadian supply will need to grow by ~25% to meet this demand<sup>(2)</sup>



1) Wood Mackenzie (May 2024)

Enerflex

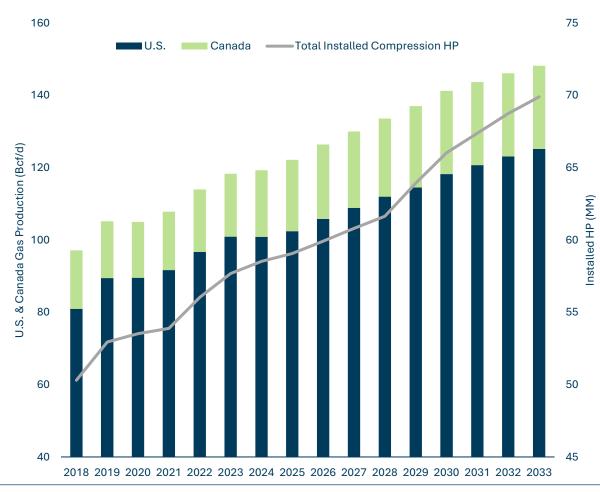
Wood Mackenzie (May 2024), Peters & Co. Limited (May 2024), RBCCM Canadian Natural Gas: Going Global Imagining the Montney in 2030, CER Energy Future 2023, Spears: The Upstream Gas Compression Market (April 2024) & Enerflex Estimates

Includes Caribbean.

Includes Africa and Caspiar

# Demand for Enerflex's Services in North America will Continue to Grow

U.S. and Canada Gas Supply & Compression Outlook<sup>(1)</sup>



Incremental Demand for Compression & Processing

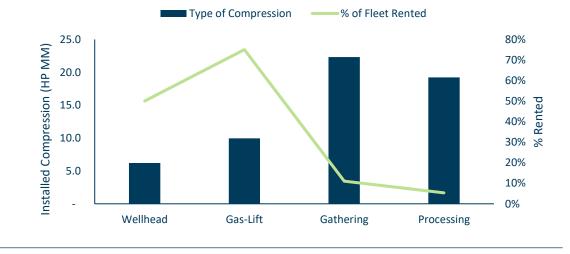
>25 Bcf/d

growth in U.S. and Canada gas supply  $(2023 - 2033)^{(1)}$ 

>10 MM HP

of additional compression required to meet gas supply growth<sup>(1)</sup>

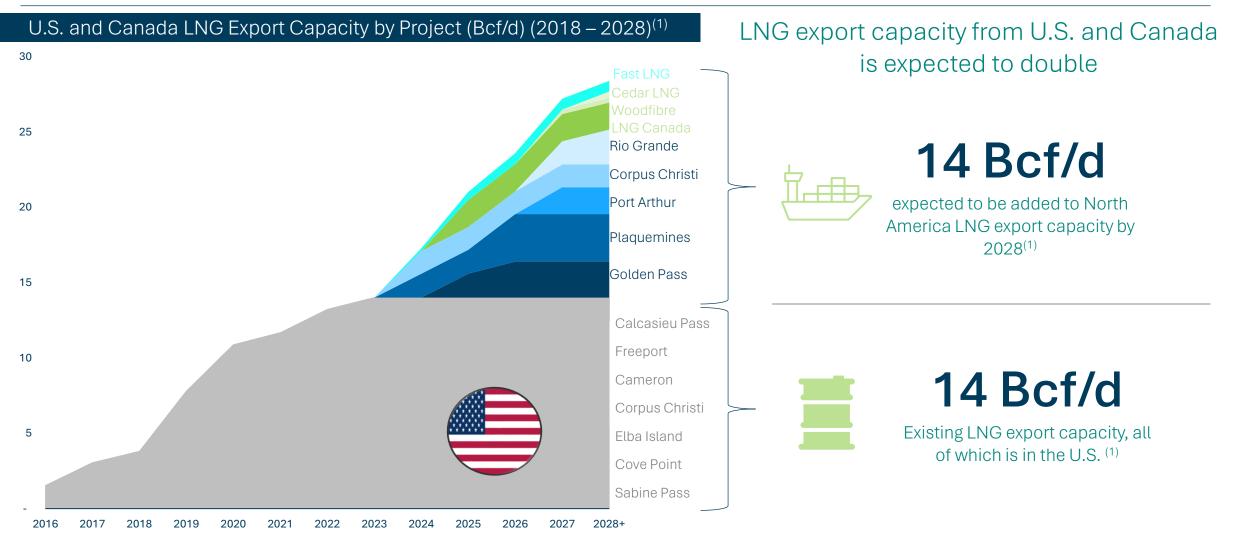
Majority of Larger HP Compression in U.S. is Purchased<sup>(2)</sup>



Enerflex <sup>1)</sup> Spec

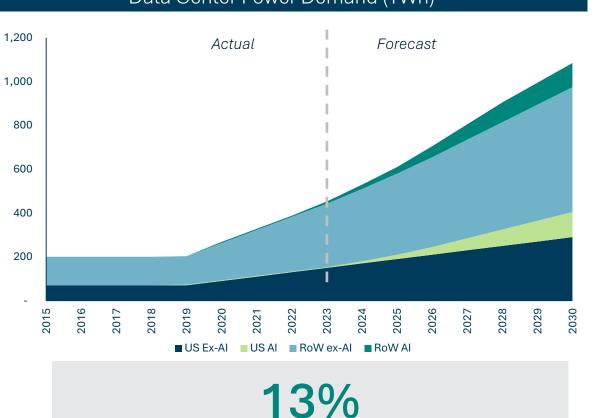
Wood Mackenzie (May 2024), Peters & Co. Limited (May 2024), RBCCM Canadian Natural Gas: Going Global Imagining the Montney in 20230, CER Energy Future 2023, Spears: The Upstream Gas Compression Market (April 2024) & Enerflex Estimates Spears: The Upstream Gas Compression Market (April 2024).

# LNG Developments Support Growth in Gas Supply from U.S. and Canada



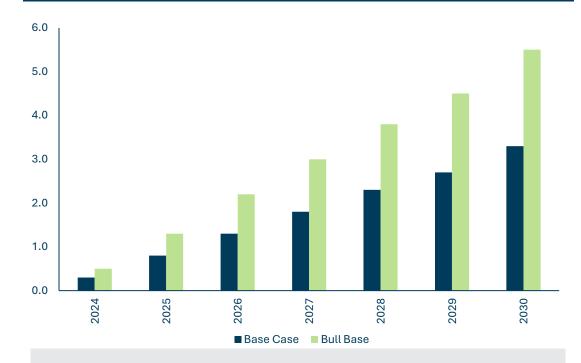
**Enerflex** 

# Electrical Power Provides Optionality for U.S. Gas Demand



Data Center Power Demand (TWh)<sup>(1)</sup>

#### Potential Incremental Demand from Data Centers (Bcf/d)<sup>(2)</sup>



36 Bcf/d

Consumed for Electric Power in the U.S. (40% of Total Demand)<sup>(3)</sup>

Enerflex

CAGR in Data Center Power Demand (2023 – 2030)<sup>(1)</sup>

# Market Leader in Modular Energy Solutions

Serving the growing need for natural gas and energy transition solutions through a differentiated and vertically integrated suite of products and services

Energy Infrastructure Critical energy infrastructure that Enerflex owns, operates, and maintains under contract to enable its customers' upstream operations

After-market Services

Full after-market installation, commissioning, operations and maintenance, and parts

Engineered Systems Sale of customized modular natural gas-handling, low-carbon, and carbon capture solutions



### Premier Diversified Customer Base

Top 10 customers that are NOC or Investment Grade<sup>(1)</sup>

80%

Average relationship with top 10 customers<sup>(1)</sup>

**15+ years** 

Strong creditworthy counterparties

Low revenue concentration risk top 10 customers account for<sup>(1)</sup>

~30%

Enertlex

Total Revenue from top customer accounts for<sup>(1)</sup>

**Diversified** customer base with **long-standing** relationships



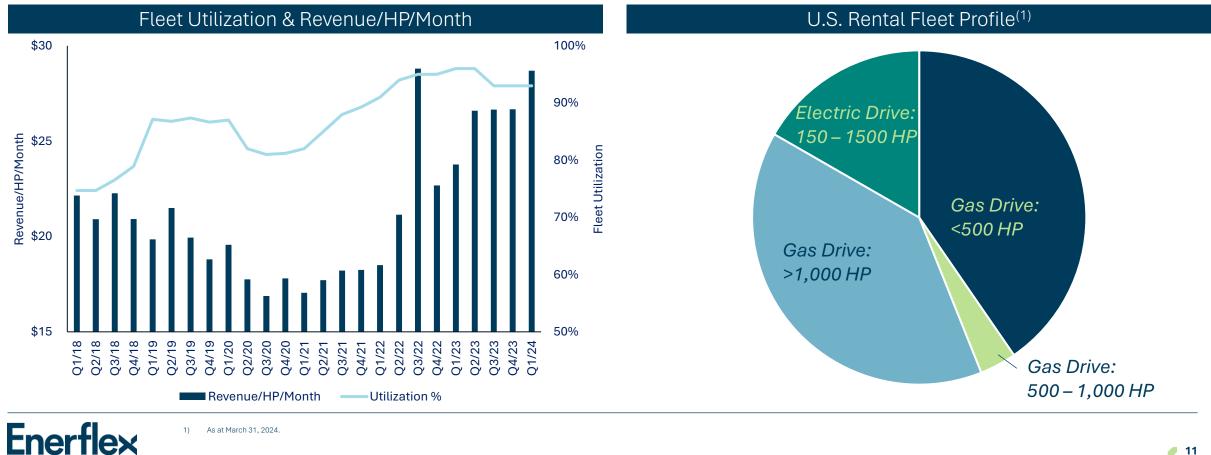
# Solid Performance of U.S. Contract Compression Business

U.S. rental business benefitting from favorable positioning and strong market fundamentals

~75% of fleet operating in the Permian<sup>(1)</sup> and ~20% total fleet is electric drive<sup>(1)</sup> •

Fleet utilization >90% over the past two years and demonstrated resilience throughout periods of commodity volatility

Utilization supported by weighted average contract term of ~1.5 years<sup>(1)</sup>



### Growing International Energy Infrastructure Business

Revenue and Payments Under Contract<sup>(1)</sup>

~\$1.5 B

Weighted Average Contract Term<sup>(1)</sup>

>5 years

Current contracts extend to<sup>(1)</sup>

2033

Countries with El Projects<sup>(1)</sup>

# International Energy Infrastructure Highlights

~1.5 MM

horsepower of compression installed

gas plants

25+

produced water treatment facilities worldwide

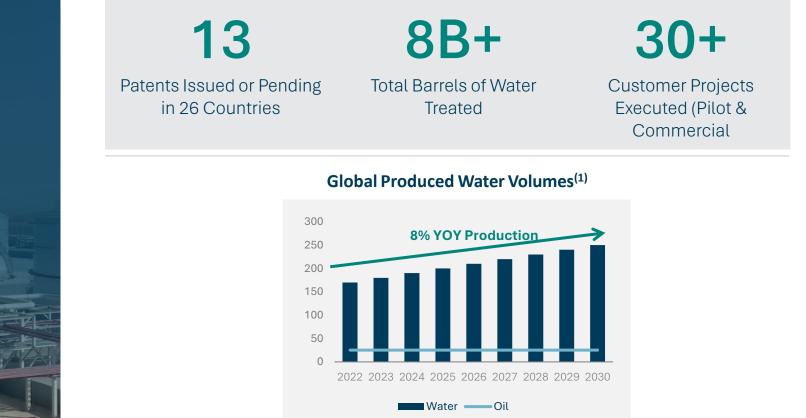
- Product range is leased and/or run on a BOOM (Build, Own, Operate, and Maintain) model across the world
- >50% of EI revenue and payments are generated in Gulf Cooperation Council (GCC) countries<sup>(2)</sup>



As at March 31, 2024. Based on minimum payments over the remaining term of existing contracts
 Enerflex GCC operations include Oman and Bahrain.

### A Full Range of Water Solutions for a Better Tomorrow

Quickly and cost-efficiently treats produced water to increase oil recovery and reduce disposal costs 25+ years of experience designing, engineering, manufacturing, and delivering treated waters solutions worldwide.





Reduced facility footprint and lowered capital and operating costs for a project in the Middle East

# **Expansion Opportunities**

Technology and operating platform have broad application across oil & gas and into other industry verticals 13

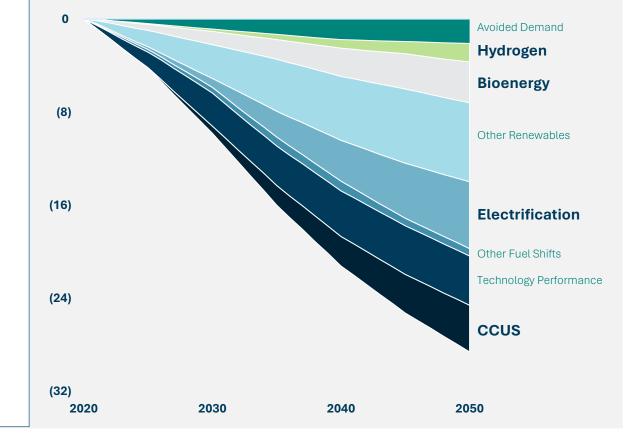
# Strategically Positioned to Enable the Energy Transition

40+ years of experience designing, engineering, manufacturing, and delivering energy transition solutions worldwide

# Successful portfolio of simple to complex energy transition solutions:

| CCUS   | Electrification   | Bioenergy  | Hydrogen  |
|--|---|--|---|
| Capturing excess<br>carbon dioxide<br>produced during<br>energy creation<br>and either storing<br>it or recycling it for<br>other use. | The creation of new<br>e-compression<br>equipment powered<br>by renewable<br>sources to integrate<br>with new and<br>existing<br>installations. | Exploring the<br>potential of<br>renewable natural<br>gases generated<br>from organic<br>sources such as<br>landfill gas,<br>biogas,<br>wastewater, and<br>wood gas. | Replacing<br>traditional fuels<br>with hydrogen<br>derived from<br>electrolysis and<br>other methods. |
|  |   | wood guo.  |   |

**CO<sub>2</sub> Emissions Reductions in the Energy Sector** <sup>(1)</sup> (GtCO<sub>2</sub> / year)





### Successful Integration of Exterran

Establishing a Premier Integrated Global Provider of Energy Infrastructure and Energy Transition Solutions



Completed transaction in October 2022



Highly complementary product lines, geographies, and asset base provide enhanced scale, efficiencies, and expanded offerings for customers



Strengthens Enerflex's ability to serve customers in key natural gas, water, and energy transition markets, while enhancing shareholder value through sustainable improvements in financial performance

### **Debt Reduction**

\$193 MM

of debt since the start of 2023 and reduced leverage ratio<sup>(1)(2)</sup> ratio from 3.3x at the end of Q4/22 to 2.2x as at March 31, 2024

#### Have realized

>\$60 MM

of annual run-rate synergies

# Enerflex

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### Operational & Financial Highlights Demonstrate Focus on Growth and Value Creation

Q1 2024 Operational and Strategic Highlights

\$420 MM to bring total backlog to \$1.3 B



Delays in the delivery of a modularized cryogenic natural gas processing facility in the Middle East reduced adjusted EBITDA by \$41 MM during Q1/24

Strong customer demand drove Engineered Systems bookings of

#### Net debt of \$743 MM reflects \$72 MM of debt repayments during Q1/24

Leverage ratio<sup>(1)(2)</sup> exited Q1/24 at 2.2x compared to 2.3x at the end of Q4/23 Prioritized debt reduction to lower net financing costs

FCF of \$78 MM in Q1/24, including \$9 MM of maintenance capital expenditures Growth capital limited to \$8 MM in Q1/24

### 2024 Outlook



# Strong demand across business units and geographic regions

Recurring sources expected to contribute 55% to 65% of gross margin before depreciation and amortization

Engineered Systems backlog was \$1.3 B at the end of Q1/24, with the majority expected to be executed in 2024

Enerflex has taken decisive steps to mitigate the near-term impact of project delays on financial results



# Disciplined capital program targeting \$90 MM to \$110 MM

Includes a total of approximately \$70 MM for maintenance and PP&E capital expenditures



# Prioritize debt reduction and lowering net finance costs in 2024

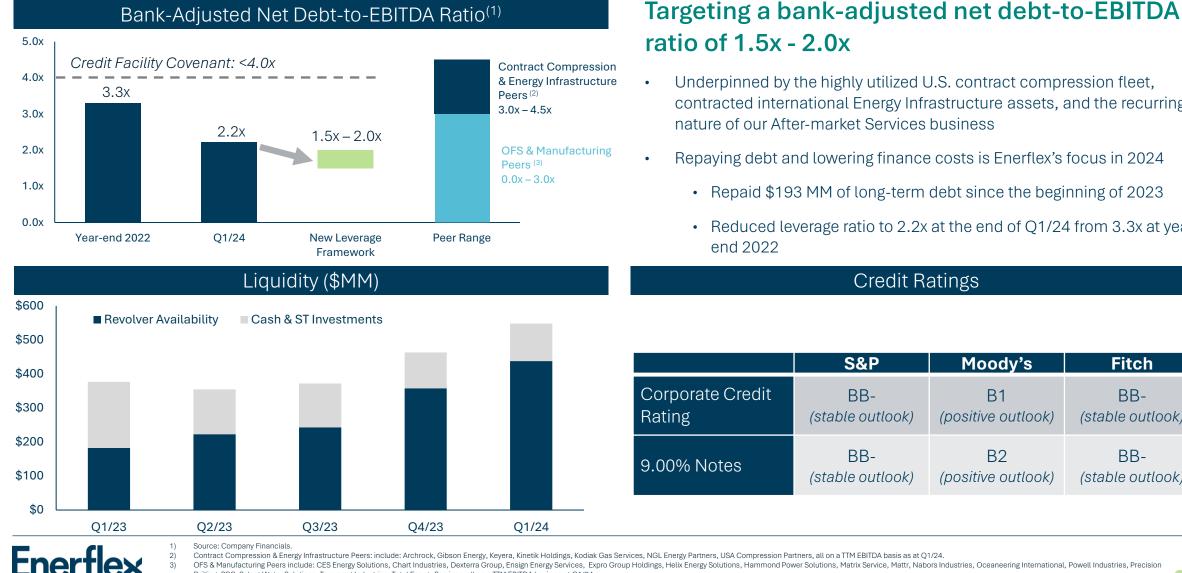
Improve our ability to provide shareholder returns

# Enerflex

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# New Leverage Framework Underpinned by Recurring Revenue Business Lines



- Underpinned by the highly utilized U.S. contract compression fleet, contracted international Energy Infrastructure assets, and the recurring nature of our After-market Services business
- Repaying debt and lowering finance costs is Enerflex's focus in 2024
  - Repaid \$193 MM of long-term debt since the beginning of 2023
  - Reduced leverage ratio to 2.2x at the end of Q1/24 from 3.3x at year-

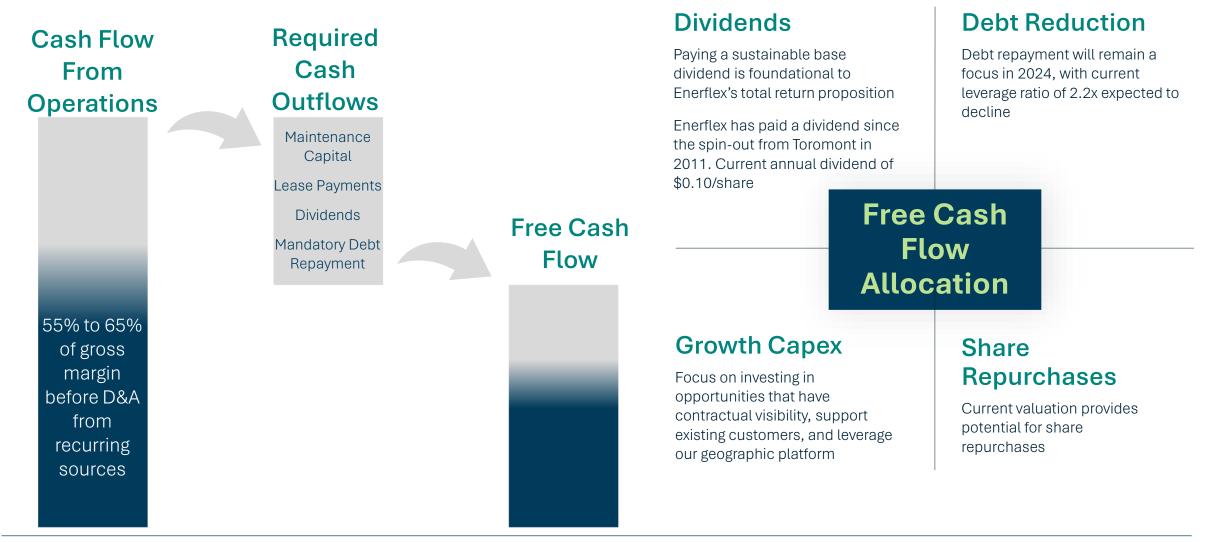
#### **Credit Ratings**

|                  | S&P              | Moody's            | Fitch            |
|------------------|------------------|--------------------|------------------|
| Corporate Credit | BB-              | B1                 | BB-              |
| Rating           | (stable outlook) | (positive outlook) | (stable outlook) |
| 9.00% Notes      | BB-              | B2                 | BB-              |
|                  | (stable outlook) | (positive outlook) | (stable outlook) |

Contract Compression & Energy Infrastructure Peers: include: Archrock, Gibson Energy, Keyera, Kinetik Holdings, Kodiak Gas Services, NGL Energy Partners, USA Compression Partners, all on a TTM EBITDA basis as at Q1/24.

OFS & Manufacturing Peers include: CES Energy Solutions, Chart Industries, Dexterra Group, Ensign Energy Services, Expro Group Holdings, Helix Energy Solutions, Hammond Power Solutions, Matrix Service, Mattr, Nabors Industries, Oceaneering International, Powell Industries, Precision Drilling, RPC, Select Water Solutions, Toromont Industries, Total Energy Services, all on a TTM EBITDA basis as at Q1/24.

# Capital Allocation Priorities Focused on Debt Repayment in 2024



# **Enerflex**

### ESG Principles Align with our Strategy to Deliver Shareholder Value

Enerflex is committed to environmental stewardship, social responsibility, and high standards of safety and corporate governance



#### Smaller Footprint, Bigger Impact

Experience in delivering modular energy solutions for global decarbonization efforts

### Global Safety Starts Locally

Policies, procedures, and systems are designed to protect our employees, customers, and the community

2023 was Enerflex's best annual TRIR since 2003, with a rate of 0.42

Certain Enerflex facilities adhere to internationally recognized standards including ISO 9001 and ISO 45001



#### Commitment to Diversity, Inclusion, and Well-Being

Global Respectful Workplace Policy that reiterates Enerflex's commitment for a work environment that is free from harassment, discrimination, and violence.

Diversity Policy applies to the Board and management team to maintain an optimum mix of qualified, diverse individuals, and to increase gender diversity.

2,900+ hours of leadership training, skills, and career development



#### Strong Corporate Governance Profile

90% director independence

Effective oversight and engagement process of ESG and climate risks and opportunities

Board consists of a diverse set of skills, backgrounds, and leadership experience

# Enerflex

### Strong Leadership Team Committed to Shareholder Value Creation

Our management team lives the values that unite us: integrity, commitment, creativity, and success. Together they are building a transformative energy business for all stakeholders



Marc E. Rossiter President & Chief Executive Officer



**Preet Dhindsa** Senior Vice President & Chief Financial Officer



**David H. Izett** Senior Vice President, General Counsel



Robert Mitchell Senior Vice President & Chief Administrative Officer



**Greg Stewart** President, United States of America



**Philip Pyle** President, Eastern Hemisphere



**Mauricio Meineri** President, Latin America



Helmuth Witulski President, Canada

# Experienced and Engaged Board of Directors

Oversees the management of Enerflex's business to ensure long-term success, with a view to maximize shareholder value and ensure corporate conduct in an ethical and legal manner

Enerflex has added five new directors in the last four years and is committed to ensuring directors have the skills and experiences that fit Enerflex's business and strategy.

# Enerflex



Fernando Assing Director



Joanne Cox Director



W. Byron Dunn Director





**Mona Hale** Director



**Kevin Reinhart** Chairman



Marc E. Rossiter Director, President, & Chief Executive Officer



Juan Carlos Villegas Director



Director

Director



Michael A. Weill Director

### Enerflex is Well Positioned for Long-Term Success

Tomorrow Starts Today



Global Market Leader in Natural Gas and Energy Transition Solutions Vertically Integrated



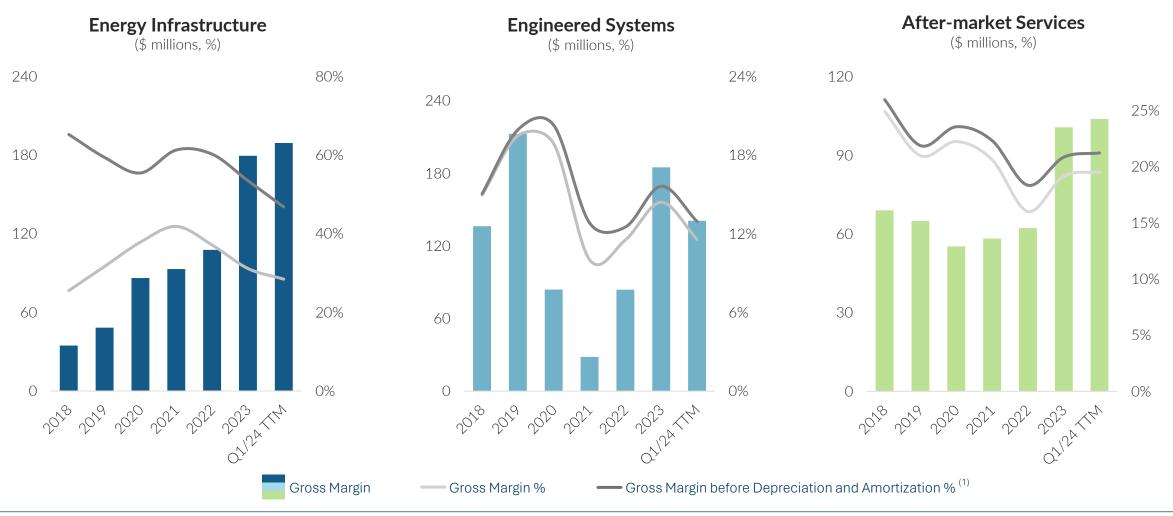
Financial Strength and Discipline Sustainable Returns to Shareholders



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**Enerflex** 

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# Gross Margin by Product Line<sup>(1)</sup>

| Three Months Ended March 31, 2024<br>\$ millions, except percentages | Total | Energy<br>Infrastructure | After-market<br>Services | Engineered<br>Systems |
|--|-------|--------------------------|--------------------------|-----------------------|
| Revenue  | 638   | 229                      | 121                      | 288                   |
| Cost of goods sold   |       |                          |                          |                       |
| Operating expenses   | 519   | 149                      | 95                       | 275                   |
| Depreciation and amortization  | 32    | 28                       | 2                        | 2                     |
| Gross margin   | 87    | 52                       | 24                       | 11                    |
| Gross margin %   | 13.6% | 22.7%                    | 19.8%                    | 3.8%                  |
| Gross margin before depreciation and amortization % $^{(2)}$         | 18.7% | <b>34.9</b> %            | 21.5%                    | 4.5%                  |

| Three Months Ended March 31, 2023<br>\$ millions, except percentages | Total | Energy<br>Infrastructure | After-market<br>Services | Engineered<br>Systems |
|--|-------|--------------------------|--------------------------|-----------------------|
| Revenue  | 610   | 139                      | 115                      | 356                   |
| Cost of goods sold   |       |                          |                          |                       |
| Operating expenses   | 454   | 63                       | 92                       | 299                   |
| Depreciation and amortization  | 37    | 34                       | 2                        | 1                     |
| Gross margin   | 119   | 42                       | 21                       | 56                    |
| Gross margin %   | 19.5% | 30.2%                    | 18.3%                    | 15.7%                 |
| Gross margin before depreciation and amortization % $^{(2)}$         | 25.6% | 54.7%                    | 20.0%                    | 16.0%                 |



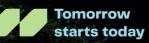
Amounts may not add due to rounding.
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# Energy Infrastructure Project Model

| Project Phase | Engineer and Design<br>Project Scope<br>Contract Award<br>Build, Install, Commission | >  | Production Start-up<br>Fee-based Operations<br>Operate and Maintain                        | Contract Renewal  |
|---------------|--|--|--|---|
| Timeline      | Ranges from 6 Months to<br>10+ Years Depending on<br>Scope of Project                | >  | North America<br>1 to 3 Years<br>Latin America and<br>Eastern Hemisphere<br>3 to 10+ Years | Majority of Contracts Are Extended  |
|               |  |  |  |   |
| Cash Flows    | Upfront Capital Investment ——  | $\rightarrow$                                  | Long-term Commercial   | <ul> <li>Recurring Gross Margin Profile</li> <li>Bolstered upon Contract Renewal</li> </ul> |
|               |  | Protected from Commodity Price<br>Fluctuations |  |   |
|               |  |  | No Volumetric Risk   |   |



# **Advisory Statements**



#### Advisory Regarding Forward-looking Information

This presentation contains "forward-looking information" within the meaning of applicable Canadian securities laws and "forward-looking statements" (and together with forward-looking information, "forward-looking information and statements of 1995. These statements relate to Management's expectations about future events, results of operations, the future performance (both financial and operational) and business prospects of Enerflex, and other many occur in the future. All forward-looking information and statements that was of any of the words "anti-looking information and statements. The use of any of the words "anti-looking information and statements of historical fact are forward-looking information and statements. The use of any of the words "anti-looking information and statements. The use of any of the words "anti-looking information and statements of historical fact are forward-looking information and statements. The use of any of the words "anti-", "piere", "piere", "pieret", "forecast", "target", "pursue", "potential", "objective", "capable", and similar expressions, are intended to identify forward-looking information and statements of the words "anti-", "pieret", "shuld", "could", "would", "believe", "predict", "forecast", "target", "pursue", "potential", "objective", "capable", and similar expressions, are intended to identify forward-looking information and statements of the use of any of the US and Canada gas supply and compression outlook and expectations that take enter power demands will grow through 2030; expectations that the company's services in North America will continue to grow; expectations that LNG export capacity from the US and Canada gas supply and compression vell users expectations that contractual counterparties will continue to honor the terms of their contracts over the remaining life of their contracts, expectations that data center power demands will grow through 2030; expectations that contractual counterparties will continue to honor the terms of their contracts over the em

These forward-looking information and statements are based on assumptions, estimates and analysis made in light of the Company's experience and its perception of trends, current conditions, and expected developments, as well as other factors that are believed by the Company to be reasonable and relevant in the circumstances. Forward-looking information and statements involves known and unknown risks and uncertainties and other factors which are difficult to predict, including, without limitation: the impact of general economic conditions; industry conditions, including potential for growth and expansion of the business of the Company, and the adoption of new environmental, taxation, and other laws and redgificult to predict, including, without limitation: the impact of general environmental, social, and governance expectations, investor sentiment, and market trends; information security; volatility of oil and natural gas prices; oil and natural gas product supply and demand; risks inherent in the ability to generate sufficient cash flow from operations to meet current and future obligations, including future dividends to shareholders of the Company; increased competition; the ability to continue to build and improve on proven manufacturing capabilities and innovate into new product lines and markets; the lack of availability of qualified personnel or management; fluctuations in foreign exchange or interest rates; stock market volatility; risks related to cultural, political, and economic factors in foreign jurisdictions; risks related to corruption, sanctions, and trade compliance; and other factors, many of which are beyond the control of the Company. See "Risk Factors" in (i) Enerflex's Annual Information Form for the year ended December 31, 2023, (ii) Enerflex's Management's discussion and analysis for the year ended December 31, 2023, and (iii) Enerflex's Management 15, 2024, each of the foregoing documents being accessible under the electronic profile of the Company on SEDAR+ and EDGAR at www.sedarplus.ca

The forward-looking information and statements contained herein are expressly qualified in their entirety by the above cautionary statement. The forward-looking information and statements included in this presentation are made as of the date of this presentation and are based only on the information available to the Company at that time and, other than as required by law, Enerflex disclaims any intention or obligation to update or revise any forward-looking information and statements, whether as a result of new information, future events, or otherwise. This presentation and its contents should not be construed, under any circumstances, as investment, tax, or legal advice.

# **Enerfle**×

Future-Oriented Financial Information

The 2024 guidance regarding the Company's future financial performance is based on assumptions about future events, including economic conditions and proposed courses of action, based on Management's assessment of the relevant information currently available. The guidance is based on the same assumptions and risk factors set forth above and is based on the Company's historical results of operations. The financial outlook or potential financial outlook set forth in this presentation was approved by Management and the Board of Directors to provide investors with an estimation of the outlook for the Company for 2024, and readers are cautioned that any such financial outlook contained herein should not be used for purposes other than those for which it is disclosed herein. The prospective financial information set forth in this presentation has been prepared by Management. Management believes that the prospective financial information has been prepared on a securing its business strategy relating to its business operations. See above for a discussion of the risks that could cause actual results to vary. The prospective financial information set forth in this presentation set of the results.

#### **Basis of Preparation**

All financial figures and information have been prepared in United States dollars (which includes references to "dollars" and "\$"), except where another currency has been indicated, and in accordance with IFRS as issued by the IASB.

Third-party Information

This presentation includes market, industry, and economic data which was obtained from various publicly available sources and other sources believed by Enerflex to be true. Although Enerflex believes it to be reliable, it has not independently verified any of the data from third-party sources referred to in this presentation or analyzed or verified the underlying reports relied upon or referred to by such sources or ascertained the underlying economic data is accurate and that its estimates and assumptions are reasonable, but there can be no assurance as to the accuracy or completeness thereof. The accuracy and completeness of the market, industry, and economic data used throughout this presentation are not guaranteed and Enerflex makes no representation as to the accuracy of such information.

#### Non-IFRS and Other Financial Measures

Throughout this presentation and other materials disclosed by the Company, Enerflex employs certain measures to analyze its financial performance, financial position, and cash flows, including adjusted EBITDA, free cash flow, bank-adjusted net debt to EBITDA ratio, gross margin before depreciation, net debt, and Engineered Systems bookings and backlog. These non-IFRS measures are not standardized financial measures under IFRS and may not be comparable to similar financial measures disclosed by other issuers. Accordingly, the non-IFRS measures should not be considered more meaningful than generally accepted accounting principles measures, such as net earnings or any other measure of performance determined in accordance with IFRS, as indicators of Enerflex's performance. Refer to Enerflex's management discussion and analysis for the year ended December 31, 2023, available under the electronic profile of the Company on SEDAR+ and EDGAR at www.sec.gov/edgar, respectively.





Enerflex Ltd. Suite 904, 1331 Macleod Trail SE Calgary, AB, Canada T2G 0K3

403-387-6377 IR@enerflex.com www.enerflex.com



